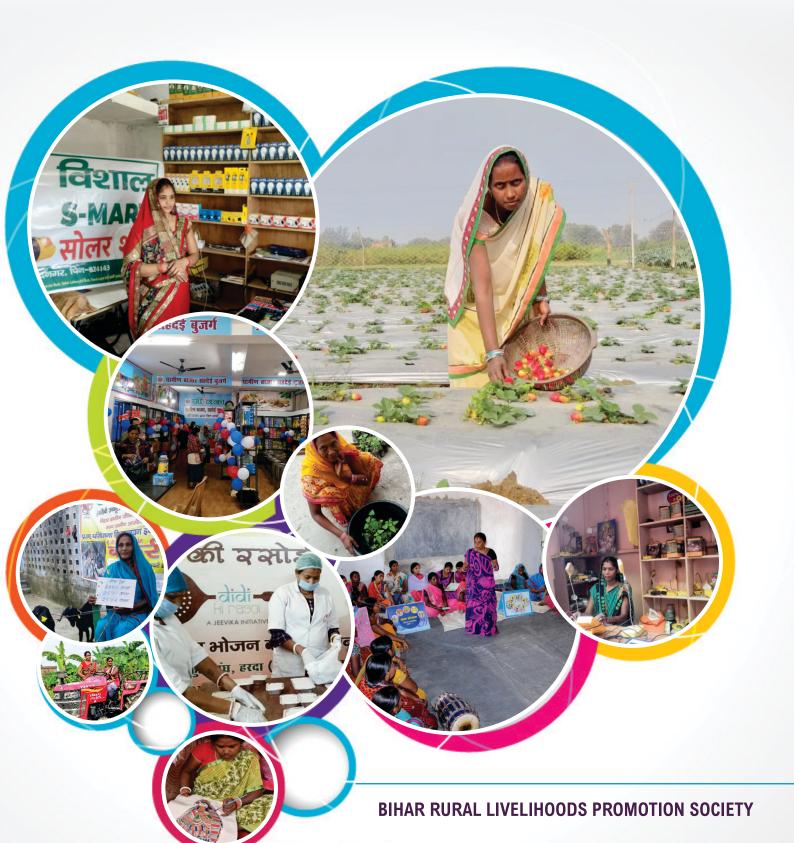


## 53<sup>rd</sup> Quarterly Progress Report

**October - December 2020** 





### **Mission Statement**

JEEVIKA is an initiative of Government of Bihar for poverty alleviation, which aims at social and economic empowerment of the rural poor and improving their livelihoods by developing institutions like SHGs and their federations to enable them to access and negotiate better services, credit and assets from public and private sector agencies and institutions.

Page No.

	-
Executive Summary	01
Institution and Capacity Building	03
Financial Inclusion	07
Livelihoods Promotion	12
Skill Development & Placement	24
Social Development	28
Health, Nutrition and Sanitation	32
Lohiya Swachh Bihar Abhiyan	37
Satat Jeevikoparjan Yojana	41
Resource Cell	46
Project Management	47
Progress at a Glance	57



# **Executive Summary**

The project had achieved its target of forming 10 lakh SHGs in the previous quarter. However, project focussed on inclusion of the households still left-out and training of the newly formed CBOs. During this quarter, 10069 SHGs, 757 VOs and 19 CLFs were formed. Cumulatively till December 2020, a total of 1026932 SHGs, 62363 VOs and 1124 CLFs have been formed.

Financial Inclusion theme took a focused approach to ensure that the financial support from project and banks reaches SHG members. During this quarter, 41144 accounts of SHGs were credit-linked with banks for Rs. 705.02 crore. Cumulatively till December 2020, total of 1138746 credit linkages of SHGs have been done with linkage amount worth Rs.13871.37 crore. The project equally emphasised on providing project fund to the SHGs and during this quarter, Revolving Fund worth Rs. 30.96 crore was disbursed amongst 20644 SHGs and initial Capitalization Fund of Rs. 41.43 crore was disbursed to 2001 VOs.

The project is scaling up the alternate banking intervention under the mission "One Gram Panchayat One Banking Correspondent Sakhi". Scaling of this intervention would improve access of financial services by the members and also increase the financial transaction in banking sector through CSPs. Under Alternate Banking, Customer Service Points have been established in 381 blocks across 38 districts. Till December 2020, a total of 1650 Bank Sakhis have been placed at CSPs.

In farm sector, productivity enhancement intervention has been further scaled up. Around 15 lakh unique farmers undertook different farm-based interventions. During this Rabi season, around 695133 farmers undertook cultivation of wheat, 478610 undertook vegetable cultivation and 1005217 did kitchen gardening.

Organic farming was initiated in a cluster approach in 9 districts. For the same, 2282 farmers have been organized in 95 Local Groups. Capacity building of these members was also initiated. Customer Hiring Centres and FTICs supported the farm intervention by providing agri-equipment to farmers and training facilities at FTICs.

Farm Producer Companies in this quarter, undertook different activities like marketing of paddy to corporate houses, production of seeds, trading of agri-produce through NCDEX platform, processing of litchi into squash etc. Producer Company of Nalanda established a Sattu Production Unit. For branding and marketing of agriculture produces like fruits, vegetables produced by the Producer Companies and Producer Groups, JEEViKA gave brand name "Green Delight" and a logo which has been registered under trade mark.

In non-farm sector, 14 new Rural Retail Shops/Grameen Bazaars and 2 units of new Didi-Ki-Rasoi were opened.

Under SJY, the project had achieved its target of identification and endorsement of one lakh households in previous quarter. Government of Bihar, has further decided to increase the target to 1.5 lakh. Till December 2020, the project has been able to identify and endorse 101511 households. Of these households, 81244 households received Livelihoods Gap Assistance Fund, 75615 households received Livelihoods Investment Fund and 67351 households received Special Investment Fund.

In LSBA, the project has moved ahead from strategy of ODF to ODF plus state wherein focus is much on planning and implementation of schemes related to Solid Liquid Waste Management, Door to door collection of waste, composting of household waste, household level IEC and IPC activities for segregation of waste, soak-pit construction etc. The project is also focusing on construction of community toilets for households having no land and inclusion of the left-out households under IHHL construction.

For proper information and management system, MIS theme during this quarter developed new applications like Mobile Application for SHG-HNS, Disciplinary Cases Monitoring System, Advance and Expenditure monitoring application. Besides, new modules were also added in the existing applications.

The project in its last quarter of FY 2021 would focus on achieving the annual targets on different indicators. Considering the impact of long-lasting lock down during the COVID-19 Pandemic, it would be a challenging proposition. The team is committed to achieve targets, nevertheless.

# Institution Building and Capacity Building

The project during this quarter, focused on capacity building of newly formed SHGs and conducted trainings for CBOs and resource pool. The theme also worked on strengthening of systems further by Block and District strengthening committees, placement of cadre payment registers at VO and CLF levels.

#### 1. Social mobilization and CBO formation

During this quarter, 10069 Self-Help Groups, 757 Village Organizations and 19 Cluster Level federations were formed. Cumulatively, till Dec. 2020 a total of 1026932 SHGs, 62363 VOs and 1124 CLFs have been formed.

Continuous and rigorous efforts were made for identification of inactive SHGs. Out of 52,000 identified inactive SHGs, around 45240 SHGs have been validated into four categories, dummy SHGs, duplicate SHGs, non-existing SHGs and active SHGs. Further decision on plan of action for validated SHGs would be made after completion of validation work.

#### 2. Strengthening of CBOs

#### i. CBO trainings

With the formation of 78773 SHGs, 2007 VOs and 76 CLFs in this Financial Year, the theme focused on capacity building of the newly formed CBOs through Modula trainings and putting systems for proper functioning of the CBOs. In order to provide training to newly formed CBOs, the theme further focused on training and capacity building of staff and cadres as resource pool. Efforts were also made to take maximum support of TLCs and CLFs for organizing residential as well as non-residential trainings at these venues following prescribed protocols of COVID-19.

Table1: Details of CBO, cadre and staff training in this quarter

SI.	Topics of training	Participants	Number of units of training	Number of participants
1	SHG concept and management	CM	48	1199
2	VO concept and management	VO-BK	17	455
3	SHG-VO concept and management	CM-BK	7	206
4	VO-CLF concept and management	BK-CF	2	50
5	New CBO MasikPrativedan and grading	MPMG	11	281
6	CBO process and quality	BPM	5	122
7	CRP strategy and policy	CRP	1	27
8	CLF Visioning exercise	CLF-BoD	51	351

#### ii. Development of Project Resource Pool

Five units of training of BPMs & VO-Book keepers were conducted on CBO process and quality in this quarter. All these trainings were residential and of 4-day period. The topics covered during the training were need of CLF, CBO structure and governance, importance of registration and necessary compliances, Masik



Prativedan & Masik Grading, leadership, CLF office management, cadre management, financial management etc. District level resource persons imparted the training using CBO process and quality training module and audio-visuals.

#### 3. Institutional Governance

#### I. Inclusion of cadre payment register

Previously, the project used to pay cadre on quarterly basis and a gap of 3 to 4 months was found in cadre payment due to delay in submission of indent and UC at BPIU level. With the objective to reduce this gap in cadre payment, the project placed CLF cadre payment register at CLF and VO cadre payment register at VO level. These registers are to be updated on monthly basis and support the project in identifying delay in cadre payment. As per MIS, 264 CLFs placed the register at CLF and VO levels and started updation, review of cadre payment at both CLF as well VO level.

Out of the 100 Model CLFs, cadre payment registers were placed and updated in 29 till Dec. 2020. In another 56 Model CLFs, cadre payments have been placed till Dec. 2020.

#### ii. Standard Protocol

To further take up issues related to project interventions in a focused manner and to have regular discussion on progress of different interventions, the project strategically decided to form District and Block Strengthening committees comprising of both project staff and office bearers of CBOs.

#### Block strengthening committee meeting

Block Strengthening committee has been formed for each CLF comprising of one BPM, AC, CC and three OB member of the CLF. They would organize Block strengthening committee meeting on monthly basis and to cover issues related to grading of CLFs based on the CLF MasikPrativedan, repayment, cadre payment, MP&MG, NPA, subcommittee functionality, livelihoods, social

development, bank linkages, insurance etc. In this quarter, 64 Blocks conducted Block strengthening committee meeting.

#### District strengthening committee

At DPCU level, Districts strengthening committee comprising of DPM, all the thematic managers, all the BPMs and 02 BOD members of each CLF was constituted. The District Strengthening committee meeting would meet on monthly basis to discuss on the issues of grading of CBOs, cadre payment, Model CLFs, repayment, CBOs and CPs training gap, NPA, bank linkages, livelihood activities etc. The committee would also do TNA of CLFs and accordingly, take decision for their strengthening. In addition to this, things like CLFs repayment & CBO quality, procurement in CMTC, support required to CLF would also be discussed. In this quarter, 16 districts conducted District Level Strengthening Committee meetings.

#### 4. Training and Learning centre (TLC)

#### a) Rolling out of CB Calendar

As per the training CB calendar approved by the internal & external committee of TLCs, all together 193 units of training were conducted in TLCs of Gaya, Nalanda, Muzaffarpur, Purnea, Khagaria, Saharsa, Supaul, Madhepura, Rohtas, Jehanabad&Madhubani districts. The training centers were engaged for 538 days for imparting training to 4,950 participants.

#### b) Placing of community Staff at TLCs

Presently 1st phase TLCs, consist a total of 58 staff who are trying to improve the working of old TLCs. The 2nd phase TLCs in districts of Arwal, Begusarai, Bhagalpur, East Champaran, Gopalganj, Kathiar, Munger, Nawada, Samastipur& Sitamarhi consist a total of 17 staff. Recruitment process is underway to recruit 43 staff to be placed at TLC level.

#### c) Inclusion of CLFs in TLCs

All 6 months old CLFs are eligible to be a part of TLC and the member of the CLF can get membership in the concerned TLC. As per this norm, in 10 new TLCs, total 185 CLF have been included and amounts of Rs.93,000/- as membership fee; Rs.1,36,800/- as share capital fee and Rs.79,000/- as annual fee have been collected. Collection of remaining amounts is underway and would be done by next quarter.

#### d) YP Immersion Training in TLCs

The TLCs of Nalanda &Rohtas were used for immersion of YPs at the time of outbreak of Corona. 11 YPs stayed at Nalanda TLC & 12 YPs stayed at Rohtas TLC for 25 days. TLC was not only used for accommodation and fooding purposed of the newly joined YPs in this quarter but also used as a full-fledged learning centers for the thematic managers. YPs further visited CBOs to have better understanding of different interventions.

#### 5. Role of partner in the strengthening CLFs

#### i. PRADAN

PRADAN has been engaged with the state, district and block units on a number of activities. Activities carried out in this quarter include:

- Orientation programme for concept building was organized at district and state level events. Around 65 persons participated in 4 such events organized at district and 2 at state level.
- One day interaction was done with BOD members, cadre on MCRIL tool (it is a grading tool of CLF).
- Viability Gap Funding projection orientation was done in 10 CLFs in which OB members participated.
- The refresher training on loan management and office management of all the OB members and trainings on VPRP (village poverty reduction plan) of DPCU staff was conducted.
- In Khagaria and Saharsa districts, the residential refresher training of staff, YPs and cadres (a total 3 residential trainings with around 37-40 people in 10 CLFs) on BORs and office management was conducted.
- Grading of CLF through MCRIL (CLF-grading tool) was done in 11 CLFs.
- The intensive vision building exercise in 10 M-CLFs of Saharsa and Khagaria were done through 8 different events in which around 230 M-CLF leaders and cadres participated.
- PRADAN has trained the SRPs for effective implementation of VPRP in the entire state in order to capacitate the key persons and community leaders for better participation in local governance and increase in actualization of rural assets.

#### i. APMAS

- APMAS team along with JEEViKA staff visited East Champaran, Munger & Nawada districts wherein participated in 6 CLF meetings and 12 VO meetings and tried to identify gaps in functioning of CBOs.
- Main observations of these visits were related to the issues of meeting precesses of BODs of CLF and VO, agenda setting, reviews of VO/SHGs and cadres, role clarity of leaders and staff, orientation on Annual Action Plan of CBOs, financial management of CBOs and their handhold support.
- VO-AGMs were conducted in Dighwara and Garkha blocks of Saran. Financial documents of 40 VOs (Dighwara 14 VOs and Garkha 26 VOs) were prepared.
- Due to Covid 19, AGMs of 4 VOs were done with the RGB members only.

### **Financial Inclusion**

During this quarter, the theme focused on capitalization of CBOs through banks as well as the project. Audit of CBOs was another important initiative undertaken during the quarter. Under Alternate Banking, the project focused on scaling up the Bank Sakhi Model with the aim of rolling out of "one GP one BC Sakhi Model".

#### 1. Achievement of bank linkages with mainstream banks

The Bank Linkages of the Self-Help Groups moved ahead with the strengthening of the system further in terms of savings account opening and credit linkage. Continuous endeavours were made to follow with different banks to ensure supply of saving and credit linkage forms for facilitating financial transactions with banks. During this quarter, 27791 SHGs could get their accounts opened and 41144 accounts were credit linked (1st,2nd,3rd and 4th credit linkage) with Rs. 705.02 Crore. Cumulatively till Dec. 2020, total of 895847 SHG accounts were opened, 1138746 accounts were credit linked (1st,2nd,3rd and 4th credit linkage) with credit linkage amount worth Rs. 13871.37 Crore.



Table 2: Progress made under SHG Bank Linkage April-Dec. 2020)

SI.	Bank Name	SHGs Saving Account Opening	SHGs 1st credit linkage	SHGs 2nd credit linkage	SHGs 3rd credit linkage	SHGs 4th credit linkage	Total Credit Linkage (1st+2nd+ 3rd+ 4th)	Credit Amount in Rs Crore (1st, 2nd, 3rd & 4th credit linkage)
1	Dakshin Bihar Gramin Bank	12664	13530	16096	4515	814	34955	78334
2	Uttar Bihar Gramin Bank	21856	14303	9510	884	0	24697	32219
3	State Bank of India	8824	7371	5032	281	0	12684	23248
4	Central Bank of India	3683	3602	3968	133	0	7703	9915
5	Punjab National Bank (Including OBC & UBI)	1376	1822	2247	513	37	4619	8409
6	Bank of Baroda (Including Dena & Vijaya Bank)	3248	3324	2412	143	48	5927	11694
7	UCO Bank	2512	2491	1301	128	0	3919	7259
8	Bank of India	1583	1951	1592	183	53	3779	5010
9	Canara Bank (Including Syndicate Bank)	1319	1483	920	266	99	2768	4932
10	Indian Bank (Including Allahabad Bank)	1149	712	332	35	0	1079	1681
11	Union Bank of India (Including Corporation Bank & Andhra Bank)	80	58	248	34	0	340	841
12	ICICI Bank	1351	1127	193	0	0	1320	1752
13	IDBI Bank	21	34	0	0	0	34	51
14	Indian Overseas Bank	17	6	15	4	0	25	66
	Total	59683	51814	43866	7119	1051	103849	1854.11

#### 2. Capitalization from project

Besides capitalization from banks, theme also focused on capitalization of CBOs through project. As a strategy continuous follow up and meetings through video conferencing were done with districts and blocks. In this quarter revolving fund worth Rs. 30.96 Crore was disbursed among 20644 SHGs and Initial Capitalization fund of Rs. 41.43 Crore was disbursed to 2001 VOs.

#### 3. Interest Subvention

Process for payment of interest subvention amount to eligible SHGs was initiated in Samastipur, Banka, Begusarai, Patna, Gopalganj, Sheohar and Darbhanga districts. Handholding support was also given to district as well as block teams for maintaining and updating the branch-wise details of SHG accounts for payment of interest subvention amount.

#### 4. Audit of CBOs

The project conducts audit of CBOs though CA firms every year. This is done to strengthen systems at CBO (VO and CLF) levels and further to bring about transparency and improve efficiency of CBOs. To support this initiative, Managers and Resource Persons were sensitized on audit processes through online workshops. Due support was provided to both, the auditors and BPIU teams, in facilitating audit of the community institutions. Though the process was initiated in second quarter, the results were more evident in this quarter. A total of 10861 VOs and 86 CLFs were audited by 101 Chartered Accountant Firms in 276 blocks covering 32 districts. This process is likely to yield results in terms of giving input for improvement required at CBO level.

#### 5. CBO Digitization

To fasten the pace of digitization of VO and CLF transactions in MIS, the team as a strategy identified 115 blocks with less than 60% updation. The team further followed with BPMs. Resource Book Keepers drive was also utilized for updation of books of records and data preparation. As a result of these efforts, VO transaction rose to 76 % and CLF transaction to 98% (transaction updation till March 2020) by the end of



December 2020. This figure stood at 43.8 % for VO transaction and 96% for CLF till September 2020.

#### 6. MODEL CLF initiatives

To strengthen the CLFs and provide them with financial support, the project worked on preparation of financial projects of 100 Model CLFs. With joint efforts of district and state teams, 7.73 crore Viability Gap Fund was released among 98 CLFs.

#### 7. Capacity Building

Training and capacity building are continuous process to improve the efficiency and quality of staff and community professionals. This area was also in focus of the theme.

Table 3: Details of the trainings provided during the quarter

SI.	Particulars	Progress (Oct-Dec 2020)
1	Staff trained on VO Books of Records	330
2	Community Mobilizers trained on SHG Books of Records	911
3	Book-Keepers trained on VO Books of Records	22

#### 8. MICRO INSURANCE-"Ensure to Insure"

During this quarter, 544 new claim documents of PMJJBY were received at SPMU. Total of 606 claim documents were submitted with LIC for settlement. Effectively, 545 claims of PMJJBY worth Rs. 1090 Lakh were settled during this quarter.

To come up with a new insurance scheme for SHG members, the project is in continuous conversation and negotiation with LIC to finalize the strategy.

As a long-term plan, the project is also working to develop a community model for providing insurance coverage to SHG members.

Table 4: Status on Insurance Claim Settlement

SI.	Particulars	Progress		
31.		Oct-Dec. 2020 April-Dec. 2020		
1	Claims reported (OctDec. 2020)- PMJJBY	544	1698	
2	Claims settled (OctDec. 2020)- PMJJBY	545	1520	
3	Claim amount (Oct. – Dec. 2020)- PMJJBY (Rs. in Lakhs)	1090	3040	

#### 9. ALTERNATE BANKING- "Bank Hamare Gaon"

#### a. Alternate Baking through establishment of CSPs

JEEViKA is working on the project of setting up community managed Customer Service Points to achieve its objective of providing seamless financial services to the community members and at the same time connecting them with livelihood opportunities. The intervention is operational in 381 blocks of 38 districts.

JEEViKA has collaborated with Corporate business correspondents of major banks like Manipal, C-DOT, Synapse Solution Pvt. Ltd, Common Service Centres, Vedavaag Systems Ltd. and Sanjivani, for establishment and operationalization of CSPs. These CSPs are being run by female community cadres called 'Bank Sakhis'.

Table 5: Bank-wise progress in Alternate Banking

SI.	Bank name	Achievement (Oct. to Dec. 2020)	Total functional Bank Sakhis till Dec. 2020
1	DBGB	14	261
2	IDFC	144	367
3	CBI + PNB	0	6
4	SBI	0	17
5	Spice Digital	0	105
6	RBL	0	60
7	Bol	0	7
8	DigiPay	0	64
9	FINO	173	542
10	Canara Bank	0	110
11	UBI	0	39
12	ICICI	49	72
Total		380	1650

Table 6: Physical progress with transaction details in Alternate Banking

Parameters	Oct. to Dec. 2020	Total till Dec. 2020
Number of functional Bank Sakhis	380	1650
A/c opened	10373	196442
Number of transactions	1382529	9466000
Volume of transactions (in Rs lakhs)	50198.82	324721
Commission earned (in Rs)	12502902	89632323
Average Ticket size	4012	
Average Commission earned	3	454

#### b. Other initiatives under Bank Sakhi Model

- 49 new CSPs were established by ICICI (Corporate BC is Manipal Business Solution Pvt LTD).
- Project is working on panchayat saturation approach by identification of Bank Sakhis and establishment of CSPs under the mission "One GP One BC Sakhi".

#### c. Bank Sakhi identification

In view of current scenario of COVID-19 and government instructions, the project decided not to conduct the 3 days residential training for selection of Bank Sakhis. Instead, a prolonged telephonic conversation and one-day technical training at block level was conducted in different districts. 102 Bank Sakhis were selected in districts of Bhagalpur, Bhojpur, Dharbhanga, Gaya, Khagaria, Madhubani, Muzaffarpur, Nalanda, PurbiChamparan, Purnea, Sheikhpura and Supaul.

#### d. IIBF details

As per RBI guidelines, all the Bank Sakhis have to clear the IIBF exam. In total, 355 Bank Sakhis have cleared the exam in FY 2019-2020. In this quarter, JEEViKA took initiative in coordination with RSETIs to conduct trainings and IIBF certification of Bank Sakhis. A total of 252 Bank Sakhis successfully passed the IIBF examination out of the total 264 appeared through RSETI platform.



#### e. Dual authentication

- JEEViKA has successfully activated the dual authentication of CBOs with UBGB, BOI, BOB, CBI, SBI, DBGB and IDFCF.
- JEEViKA is in the process of testing with ICICI and UBI for next level. Both Banks have completed the Dual Authentication procedure.
- Document mapping of 39 VOs (11-CBI, 26-UBGB and 2-UBI) have been completed for implementing Dual Authentication.

#### f. Technical Support Agency (TSA)

- Six-month extension given to SIDBI PSIG supported BASIX ended in November 2020. The contract was further extended for 4 months till March 2021.
- New hiring of TSA is under process. On the basis of evaluation criteria, RFP been issued to 6 out of total 12 organisations that participated.



#### A. FARM INTERVENTIONS

#### 1. Productivity Enhancement interventions in farm sector

Amidst a lot of uncertainty during the COVID-19 pandemic, the JEEViKA worked carefully while implementing different interventions belonging to the Kharif season of FY 2020-21. Coping with the restrictions due to COVID-19 the farm team was able to cover more than fifteen lakh households in the Kharif season. Slowly entering into the new normal phase after the pandemic, the theme increased the pace of trainings, monitoring and field visits to ensure food security of the SHG members. The theme had been more strategic than ever during the implementation of rabi season interventions. All blocks and districts have also worked very efficiently in utilizing the infrastructural support given in the form of CHCs, VTBs, and FTICs which is reflected in terms of number of farmers covered under different farm-based activities which are as mentioned below:

- Around 15,12,978 households covered under Agro-ecological Practices during the Rabi season.
- 35983 Village Organizations covered under farm-based interventions.
- 695133 farmers involved in wheat production.
- 478610 farmers involved in vegetable cultivation.

10, 05, 217 farmers practiced Kitchen-gardening.

#### 2. Zero Budget Natural Farming (ZBNF)

ZBNF is all about farming in harmony with the mother nature. JEEViKA started its journey of natural farming with the help of RythuSadhikaraSamstha (RySS) of Andhra Pradesh. Farm team has started the natural farming project in six blocks of three districts lying in different agro-climatic zones i.e., Gaya, Madhbubani and Purnea.

The conventional agriculture practice increases the dependency of farmer on chemical fertilizers and pesticides which lead to high cost of cultivation and crop failures. Soil degradation, Global Warming, climate change and human health risks are the other major concerns. The project has started journey of natural farming with 1217 farmers from 48 VOs in Rabi season. Total 224 acres of land is under natural farming so far which will be increased in upcoming season. Cadres are being trained on various indicators like application of organic formulations, botanical extracts, mixed and border cropping and importance of non-negotiables like pheromone traps, light traps and sticky traps. As an alternative to the chemical fertilizer used in farming, ZBNF has emerged as a transformational method that safeguards our collective future.

#### 3. Organic Farming Cluster Development Approach

In farming sector, the term organic farming is one of the best farming practices. JEEViKA has initiated organic farming cluster development approach in nine districts of Bihar viz; Gaya, Madhubani, Nalanda, Muzaffarpur, Saharsa, Supaul, Purnea, Madhepura and Khagaria. Farmers are being mobilised in local groups and being trained on different aspects of natural farming. 95 groups of farmers have been developed which comprise of 2282 farmers under organic farming cultivation. To increase the area under organic farming in Bihar, community professionals and cadres have been involved in mobilising community members with dedication to make them aware about the adverse impact





caused by consumption of chemical substances.

### 4. FTIC (Farmer Training Integrated Centre)

In order to impart better input on agriculture practices, 306 Farmer Training Centres at Block Level and 32 FTICs at the district level have been functioning. In this financial year, a total of 2637 batches of

training have been completed generating an overall income of Rs. 13, 51,668/- for CLFs. Thus, FTICs are providing a platform for quality and timely training to farmers and are also sustainable through the business-oriented approach, and increasing the corpus of CLFs.

#### 5. Custom Hiring Centre

Availability of agri-machinery to the small and marginal farmers has been a challenge in the State. In current scenario, successful agriculture possesses a challenge as it is labour intensive. CLFs are trying to address this challenge by establishing Custom Hiring Centres in a business-oriented approach. At present there are 136 CHCs across 32 Districts established in convergence with the Agriculture Department, Government of Bihar. Out of these 136 CHCs, 86 Centres have already been provided the subsidy amounting to Rs. 5,43,85,950/- from the Govt. of Bihar. These Custom Hiring Centres are providing timely machinery support to farmers at a reasonable rate decided by the concerned CLF. Around 6352 farmers have been served by these CHCs till December 2020 and a net income of Rs. 60, 61, 689/- has also been earned by the CHCs.

#### 6. Pradan Development Services (TSA for Staff & Cadre TOTs)

Pradan Development Services has been working with JEEViKA to develop model VOs and ToTs for sustainable farm livelihoods practices since December 2019. During the quarter, focus was on rigorous training and exposure of staff, cadres and farmers. The team completed 25 staff ToTs and 6 cadre ToTs along with 22 training of farmers at the VO level on Organic farming. Pradan has trained a total of 173 staff, 138 cadres and 2985 farmers by December 2020. It has also opened four Natural Pest Management (NPM) shops.

#### 7. Farm Value Chain Intervention

Activities undertaken under farm-based value chain interventions during the quarter are as below:

#### a. Paddy transaction

Paddy transaction was piloted in Bhojpur& Nalanda districts. Pilot started with marketing of paddy to corporate houses like DeHaat, Grainora& LT Foods (Daawat). 143 MT of paddy was procured by Bhojpur FPC and 151.6 MT by

#### Nalanda FPC.

#### b. Seed Production

Another Pilot was done for production of wheat, potato and lentil seeds in five FPCs. Procurement of foundation seed was done with support of BAU Sabour, KVKs, NSC&CBFPCL. 70 acres of land was utilized for seed production initiative.

#### c. Compliance

AGMs were facilitated for 9 FPCs and 30 BoD monthly meetings were done in which a total of 570 participants participated.

#### d. Business Transactions

Farmer Producer Companies promoted by BRLPS-JEEViKA had sale of 120.01 MT of Agri-input and out-put sale of 68.82 MT.

#### e. Trading through a new window

The FPCs have tried PUT OPTIONS for the first time. Trade initiated for 800 MT of Dry commodities at NCDEX. 200 MT of Mustard, 100 MT of Chickpea and 500 MT of Maize have been traded worth INR 230 Lakh.

#### f. Capacity building

A 4-day residential trainingwasorganised from 29th to 31st Oct. 2020 in Patna in which 21 participants from all FPCs in which different stakeholders interacted with FPC staff and exchanged their views.

### 8. Initiatives to create a unique brand for JEEViKA to market value added products

Handholding is being provided to FPCs to move to value added products including branding and retail sales of agriculture commodities to end consumers. The objective is to increase the income for farmers and to reduce post-harvest losses through technological interventions. The interventions commenced with retail sales of vegetable & Litchi Squash/Juice in this quarter. Design of brand name and logo: "Green Delights" has been mutually selected as the brand name for the fruit and

retail sales of processed food products of different FPCs.





### a) DIRECT TO HOME sales of Fresh Vegetables

Vegetables Collection Centreoperations started in Rikhar Village, Lalganj, Vaishali and 10.1 MT of vegetables sold in Mandi. The pilot was done to understand the supply chain of fresh vegetables & fruit. Further learning shall be used for the proposed Retail Store of JEEViKA in Patna.

#### b) Litchi RTS products

A marketable range of litchi ready-to-serve (RTS) products (litchi Juice





#### **B. LIVESTOCK INTERVENTIONS**

#### 1. Goat Intervention

JEEViKA is implementing goat intervention through two different schemes. One in convergence with Department of Animal and Fish Resource under Integrated Goat and Sheep Development Scheme and the other is Pashu Sakhi Model.

#### i. Integrated Goat and Sheep Development Scheme

With an objective to boost the employment opportunities and enhance income of the farmers majorly belonging to SC and ST households, JEEViKA in convergence with GoB is implementing Integrated Goat and Sheep Development Scheme in the districts of Nalanda, Nawada, Gaya, Rohtas, Araria, West Champaran, Purnea, Patna, Jamui, Gopalgani, Bhojpur, East Champaran and Katihar.

Under this intervention, SHG members are facilitated to procure three breedable goats. Once the member procures goat, different services on preventive and productivity enhancement are given to goat rearer through Pashu Sakhis.

During this quarter, total of 38649 goats were distributed to 12883 households.

Table 7: Phase-wise achievement in goat intervention

SI.	Implementation Year	Number of beneficiaries	Number of goats distributed
1	Phase- I (FY-2017-18)	8300	24900
2	Phase- II (FY- 2017-18)	4001	12003
3	Phase – III (FY- 2018 -19)	3849	11547
4	Phase – IV (FY- 2019 -20)	12883	38649
	Total	29035	87105

#### ii. Pashu Sakhi Model

Pashu Sakhi Model is a service model approach in goat intervention. SHG members having experience of goat rearing are trained and developed as a cadre called Pashu Sakhi. These Pashu Sakhis provide support to SHG members on different aspects of goat rearing like house management, health management, breed improvement and marketing.



Pashu Sakhis assist the SHG members in procurement of good quality bucks, breed improvement through insemination, feeder installment, castration, feed preparation (dana mishran), deworming, vaccination etc. Cumulatively till December 2020, a total of 1220 Pashu Sakhis are providing services to goat rears in 18 districts.

Table 8: The progress under Pashu Sakhis Model

Indicators	Oct-Dec 2020	Cumulative progress till Dec 2020
Number of best quality bucks inducted	16	455
Number of inseminations done by inducted bucks	5950	34183
Number of farmers undertaking azolla cultivation	1201	8942
Number of machan/shed constructed	120	10715
Number of feeders installed	3557	36026
Number of goat castrations done	7848	58338
Total quantity of dana mishran (in kg) produced	6588	94242
Number of De-worming doses given	132635	639462
Number of vaccinations done	73466	337538

#### iii. Goat Producer Company

BRLPS has planned to establish Goat Producer Company in four clusters viz. Seemanchal Cluster, Champaran Cluster, Shahabad Cluster and Magadh Cluster. In Seemanchal Cluster, JEEViKA started its first Goat Producer Company on 21st December 2020. In Seemanchal Cluster total of 4000 households from 700 villages are to be covered.

During this quarter, training of BoD members of the Goat Producer Company was organized from 28th -30th Dec 2020. In this training 19 members participated. The training focused on concept of seeding and understanding of Farmers Producer Company, roles and responsibilities of BoD, selection of BoD, views & expectation from FPC and future goals set with BoD.

#### 2. Partnership support in Goat intervention

#### I. Aga Khan Foundation

Aga Khan Foundation is working in partnership with JEEViKA to build capacity of Pashu Sakhis by providing them classroom training and field level training on goat rearing practices and management. The agency also provides handhold support for

implementation of Pashu Sakhi Model at field level. During this quarter, the agency organized virtual training for 20 Pashu Sakhis from the districts of Nalanda, Nawada and Gopalgnaj. Cumulatively till December 2020, the agency has developed around 251 Pashu Sakhis supporting 43122 HHs associated with 379 Goat PGs. This intervention is being implemented in Bochaha, Mushahri, Sakra, Muraur , Motipur, Meenapur and Paroo blocks of Muzaffarpur under Mesha Project.

#### 3. Initiation of Goat Marketing

Marketing in goats through Goat Haats is being organized in all the districts wherein this intervention is under operation. This initiative has helped goat rearers to sell their goats on the basis of actual weight and thereby providing right price for their product. Generally, goats in wholesale markets are sold on the basis of per piece and not on the basis of actual weight. As a result, farmers incur loss due to approximate weight calculated by buyers. The basic steps followed before organizing the Goat Haats are as follows:

- Mobilization of Goat Rearers
- Survey of Goat Rearers (for analyzing the number of saleable goats)
- Finalization of sellers' list and promotion/advertisement of the Goat Haat
- Organizing the haat (Buyer-Seller Meet point)

In each quarter, the progress is marked well by tapping the major festivals. Till December 2020, the cumulative progress in terms of business volume is Rs. 5402771.

SI.	Particulars	Progress in Oct-Dec. 2020	Cumulative Progress till Dec. 2020
1	District	11	12
2	Block	60	60
3	Number of members benefitted	684	1671
4	Number of goats sold	748	1793

Table 9: Status on goat marketing intervention

#### 4. Poultry Intervention

JEEViKA is implementing the full cost model in poultry intervention, in which the SHG members bear all the cost incurred on procurement and rearing of day-old chicks and distribution. 50 to 60 households are mobilized into a PG and two PGs together constitute a Mother Unit for rearing of day-old chicks. After 28 days, the chicks are distributed to members. Cumulatively till December 2020, a total of 1200 members have been mobilized into 20 Pgs. Total of 20580 chicks have been distributed to 1010 members.

#### 5. Dairy Intervention

JEEViKA established Kaushikee Mahila Milk Producer Company (KMMPC) with the support of NDDB for providing milk pouring facilities to SHG members in the districts of Saharsa, Supaul and Madhepura. Cumulatively till December 2020, a total of 19915 members have enrolled on 535 operational milk pooling points. 9 Bulk Milk Chilling units have been established and the Producer Company is pouring approximately 19850 litres of milk per day.



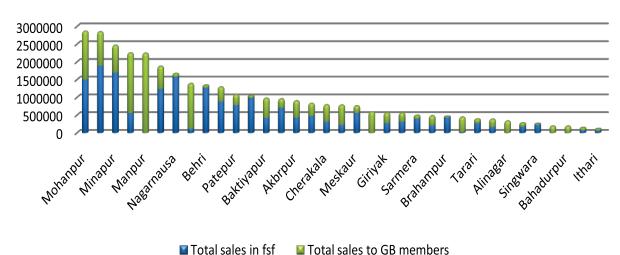
#### C. NON-FARM INTERVENTIONS

Livelihood enhancement emerged as precursor to successful recovery from the additional hardship induced by the pandemic. The need of livelihood enhancement has been well prioritized with strengthening of Non-Farm team at district levels. This has enabled expansion of Grameen Bazaar from 26 to 40 blocks, recruitment of NRETP cadre in 37 out of 40 blocks, formation of 68 new Producer Groups covering 2335 households, promotion of 648 new enterprises under SVEP and expansion of Didi-Ki-Rasoi from 6 to 8 blocks.

#### 1. Rural Retail Shop/Grameen Bazaar

Table 10: Grameen Bazaar-wise turnover in this quarter

SI.	District	Block	Total Turnover (Rs in Lakh)	Total FSF Sales from Grameen Bazaar (Rs. in Lakh)	Total number of VOs procured from Grameen Bazaar
1	Aurangabad	Sadar	5.85	ı	-
2	Bhagalpur	Sabour, Narayanpur, Kharik, Naughachhiya	26.95	5.25	11
3	Bhojpur	Jagdishpur, Tarari,Sandesh	35.13	23.48	76
4	Buxar	Raipur,Brahampur, Ithari	13.92	9.84	45
5	Darbhanga	Behri, Tardih, Biraul, Alinagar, Singwara, Bahadurpur	44.47	33.83	54
6	Gaya	Mohanpur, Dumaria, Manpur, Tekari	79.12	23.82	66
7	Muzaffarpur	Minapur	24.65	17.01	20
8	Nalanda	Nagarnausa, Giriyak, Sarmera, Asthama	28.58	23.41	93
9	Nawada	Akbarpur, Meskaur	16.63	10.02	22
10	Patna	Bakhtiyapur, Ghoswari, Belchi	21.21	11.31	19
11	Shiekhpura	Chewara	7.81	2.25	12
12	Vaishali	Lalganj, Patepur,Cehrakala	37.34	23.47	29
	TOTAL		341.66	183.69	447



FSF sales and Kirana members sales to Grameen Bazaar members

Total sale of 35 Grameen Bazar in 12 districts has been Rs. 347.44 lakh, where to VOs under FSF intervention has been worth Rs. 183.66 lakh.

14 new Grameen Bazaars were opened in this quarter taking the total number from 26 to 40 Grameen Bazaars. List of newly opened Grameen Bazaars is mentioned in Table.

SI.	District	Block	Opening Date
1	Patna	Belchi	19th Oct'20
2	Sheikhpura	Shekhopur Sarai	22nd Dec'20
3	Vaishali	Cherakela	07th Oct'20
4	Vaisiiali	SahdeiBuzurg	18th Dec'20
5		Taradih	07th Oct'20
6		Baheri	20th Oct'20
7		Bahadurpur	21st Oct'20
8	Darbhanga	Alinagar	9th Nov'20
9		Biraul	12th Nov'20
10		Singhwara	22nd Oct'20
11		Benipur	14th Dec'20
12	Muzaffarpur	Minapur	23th Oct'20
13	Rohtas	Dehri on Sone	8th Dec'20
14	וועווומט	Nokha	24th Dec'20

Table 11: Details of newly established Grameen Bazaar

#### 2. NRETP

In Bihar, National Rural Economic Transformation Project (NRETP) program is being implemented in 40 blocks of 12 districts. An amount of Rs. 10 Crore has been transferred to 40 blocks (Rs. 25 lakhs per block). During this quarter, Area Coordinators have been placed at block level as BTC-EP (Block Technical Coordinator – Enterprise Promotion). Orientation of newly joined district and block anchors have been completed through virtual training. NRETP program is mainly following on two components.

#### a. One stop Facility (OSF) Centre

Under the NRETP program, nano enterprises (turnover of up to Rs 6 lakh/Annum) have to be linked with business ideation, technology access, market linkage and financial linkage to enable enterprise promotion. At community level, these services are facilitated by dedicated cadre called Business Development Service Provider (BDSP). BDSP selection in 37 out of 40 blocks has been completed with 455 cadres. OSF-Management Committee selection has been completed in almost all 40 NRETP Blocks.

#### b. Cluster development

From Bihar, three scoping studies (Handicraft cluster, Jute Cluster, Carpet Cluster) have been submitted for approval to NRLM. Two out of three proposals submitted have been approved for further process.

EoI (Expression of interest) has been received from 16 organizations against the floated advertisement under Handicraft Cluster. Shortlisting of Agencies under handicraft cluster is underway

#### 3. Arts and Craft

#### a. Training & Capacity Building

Advance trainings were completed for three batches of Sikki Producer Groups. This includes Lakhnaur and Benipatti blocks of Madhubani district and Singhwara block of Darbhanga District. New products were developed as per market demand and capacity of artisans.

#### b. Shilpgram Mahila Producer Company Limited

Shilpgram Producer Company has made total sale of Rs. 28 lakh during the guarter. Apart from supplying as per requirement of DEO Darbhanga, the Producer Company fulfilled orders of 169000 masks from other districts as well. Orders from US based NGO Turnthebus was fulfilled and development of new products was focussed during the guarter. E-Commerce (shop.brlps.in)- A total of 169 orders worth Rs 47,000 were received and fulfilled in this quarter through this platform.





#### 4. Beekeeping

In this intervention, during the quarter, a total 68 new PGs covering 2335 households were formed. Total number of PGs came to 181 and subsequently number of members rose to 5695. Total 3222 new members got trained in this quarter and became registered on DBT portal of horticulture department. Liasoning with State Horticulture Mission has been streamlined for box distribution.

#### Madhugram Mahila Producer company

A total of 153 new members have been added as shareholders of Madhugram Mahila Producer Company taking the total shareholder base to 2108.

#### 5. Mask Production

In response to COVID-19, mask production has been initiated by SHG members covering all 38 districts of Bihar and 2.20 Cr. masks have been produced till December 2020. These masks are getting supplied to various organizations continuously at District as well at SPMU level. In December, Education Department has placed an order regarding the supply of 2 masks per student (Std. 9-12) in Govt. schools of Bihar and a total of 7317475 masks have been supplied in all districts. Production of the mask is resumed again to meet the orders on time.



#### 6. Decentralized Food Fortification Unit

Wheatamix is being supplied as THR (Take Home Ration) to the beneficiaries linked with Anganwadi in Bodhgaya block. The target group for the Wheatamix comprises of children in the group of 06-36 months, pregnant & lactating women. As ICDS is the sole buyer of this product, orders for 226 Anganbadi Kendras were received in November and December 2020. A process monitoring team from the Academy of Management Studies, Lucknow conducted a study to monitor the processes and impact of the program.



#### 7. Didi-Ki-Rasoi

Didi-Ki-Rasoi was opened at Sherghati and RBI Patna in this quarter. Didi-Ki-Rasoi at Sherghati was inaugurated on 23rd December 2020 by District Magistrate Gaya while Didi-Ki-Rasoi at RBI Patna was functional from 27th November 2020. Kudumbashree (NRO) team visited all the units and is providing on the job training to members.

Table 12: Quarterly sales of Didi-Ki-Rasoi

SI.	Didi-Ki-Rasoi Location	Total Sales (Rs. in Lakh)
1	Vaishali	79.94
2	Buxar	83.53
3	Sheikhpura	35.23
4	Purnea	126.25
5	Gaya	5.26
6	Saharsha	13.81
7	Sherghati	-

#### 8. SVEP (Start UP Village Entrepreneurship) Programme

A total of 648 enterprises have been supported under SVEP in this quarter. Udyog Aadhar has been generated for 299 enterprises, FSSAI registration has been completed for one enterprise and MUDRA loan amounting Rs. 2.94 lakh has been disbursed to three enterprises. It is expected that percentage of achievement for FY 2020-21 would improve in last quarter of this FY.



Table 13: Progress under SVEP programme

SI.	Particulars	Progress
1	Number of blocks covered	12
2	Total target for 4 years	21,481
3	SVEP targets for 2020-21 (Inclusive of backlog target of 18-19 and 19-20)	7,979
4	SVEP enterprises formed till 31st Dec 2020	13,660
	Total Enterprises formed during FY 2020-21	1,063
6	Total Enterprises formed during Oct-Dec 2020	648
7	% Achievement against Target-2020-21	13%
8	% Achievement against cumulative targets	64%

### **Skill Development and Placement**



#### 1. DeenDayalUpadhayaya Grameen Kaushalya Yojana (DDU-GKY)

#### a. Skill Development and placement under DDUGKY

DeenDayal Upadhyaya Grameen Kaushalya Yojana is an important programme of MoRD which focuses on improving livelihoods of rural youths through Skill Development and Placement facilities. JEEViKA is nodal agency for implementation of the programme in Bihar. JEEViKA with the support of Project Implementation Agencies (PIAs) provides skill training and placement facilities to the rural youths.

Due to covid-19 pandemic all the training centres under DDUGKY were closed till 2nd quarter. However, in this quarter training centres were started. During this quarter, 1565 rural youths received skill training and 710 got placed in various organizations. As on 31st December 2020, 78 Active training centres of 81 Project Implementation Agencies (PIAs) were engaged to enhance skills, training of the rural youth and provide job opportunities to them.

Table 14: Progress made under DDUGKY programme

SI.	Progress	Trained	Placed
1	Progress (October to December 2020)	1565	629
2	FY 2020-21(April to December 20)	1817	1631
3	Cumulative till December 2020	52488	34711

#### b. Orientation & implementation of JAN ANDOLAN at Training Centres

The project organized "Jan Andolan Campaign on COVID 19" to prevent further spread of Covid. A letter emphasising on "Unlock with Precautions" i.e. "COVID 19 appropriate behaviour in the New Normal" was issued on 13th November 20.

Jan Andolan became important to bring about behaviour changes as festive season with minimum restriction during the quarter was expected to pose a major challenge in keeping the infection rate under control. As many festivals were falling in this quarter, crowds, prolonged contacts and related behaviour could not be avoided and it posed challenge of increasing spread of infection of Covid-19.

JEEViKA took an initiative to reach out to the trainees and their families by making them aware on threats being posed during festivals. All the training centres under DDUGKY were asked to organize awareness programme. The training centres ensured that a single point message "जब तक दवाई नहीं, तब तक ढिलाई नहीं" carelessness until there is a cure" was disseminated along with three key messages being highlighted – "Wear Mask, Follow Physical Distancing and Maintain Hand Hygiene".

An indicative list of activities was undertaken by the training centres for preventing spread of COVID 19. In this regard, the State Head and Centre Mangers of all the active training centres of Project Implementing Agencies were guided to make the following arrangements for wider reach

- Display of posters, banners, notice boards etc, at prominent locations/Institutions website, and other social media platforms.
- Daily facilitation of pledge by training centre staff and trained youth of the respective training centres.

### c. Virtual Training Session for Manager Jobs & Young Professionals on Jobs theme (DDU-GKY & RSETI)

JEEViKA organised one-day virtual session for the capacity building of the newly recruited Manager Jobs on 27th November 2020 and on 19th December 2020 for Young Professionals. The sessions focussed on the DDUGKY and RSETI Programme. The purpose of orientation was to introduce Manager Jobs & Young Professionals with the roles and responsibilities towards entire project. Further, focused was on training centre inspection and mobilization of the candidates at the community levels.

#### d. Training Session for Help desk Team

JEEViKA and Ernst & Young (TSA-BRLPS) organised one-day training session for the

capacity building of the Managers Job on 5th December 2020. The training was focused on orientation of help desk team and make them aware how the DDUGKY and RSETI programmes are being implemented with the support from Project Implementing Agencies at the District level. The purpose of orientation and training was to make the help desk team understand programme and make them responsible to resolve queries related to programme, take feedback from under training candidates, support Job theme in placement verification and tracking of the trained youths placed throughout the country.

Further, the team visited Safeducate Learning Pvt. Ltd., Patna for better understanding of the programme and benefits that trainees are receiving at the training centres.

#### 2. Job fair and Direct Placement



Job fair is a single day event held quarterly in a year at each district. This provides an excellent opportunity to the rural youth to explore potential employment opportunities. Direct placement is a platform for the youth to meet several employers at one place.

Table 15: Status on virtual job fair and direct placement

SI.	Particulars	Oct. to Dec. 2020	April to Dec. 2020
1	Number of trainings conducted	200	234
2	Number of candidates trained	5234	6041
3	Number of candidates settled	1433	1685
4	Settled through self-funding	837	964
5	Settled through bank finance	596	721



#### 3. Rural Self-Employment Training Institutes (RSETIs)

Rural Self-Employment Training Institutes (RSETIs) are dedicated institutions set up across the districts. JEEViKA is acting as nodal agency for providing support to RSETIs in implementation of the programme. JEEViKA, with the support of MoRD, GoB and the lead banks is closely working with district units of RSETIs to provide self-employment training to rural youth in 61 approved trades. After the completion of training, the rural youths are also extended support through loan to initiate an enterprise.

9 RSETIS

7 RSETIS

4 RSETIS

Table 16: Progress under RSETIs made during the quarter

SI.	Projects/Interventions	Trained	Placed
1	Old Project	2145	1803
2	Old PIAs	14098	9289
3	DDU-GKY	52488	34711
4	RSETI	210564	149299
5	Direct Placement		120352
	TOTAL	279295	315454

Total training and placement done by the project through different projects/interventions till Dec. 2020 is as mentioned in Table 17.

Table 17: Cumulative progress under skill training and placement

Particulars	Progress (Oct. to Dec. 2020)
Job Fairs organized	11
Offered Jobs	1817
Joined Jobs	1009
Total YMD & CMD	6628

2 RSETIs

2 RSETIS

1 RSETI

1 RUDSETI



### **Social Development**

#### 1. Food security and Health Security interventions

#### a. Food Security intervention

Food Security intervention mandates to ensure nutritional food security of SHG households. The VOs participates in the procurement of nutritional food items like pulses, grams, oils, soya-bean besides food grain. In response to COVID-19 pandemic, food security fund played important role in providing support to community members. During this quarter, 2705 VOs received Food Security Fund and nutritional items were procured by around 10,000 VOs along with staple food grains. Cumulatively, a total of 44105 VOs have received Food Security Fund till December 2020.

#### b. Health intervention

Health Risk Fund is given to VOs to support the community members to meet their health-related emergency expenses. Apart from normal support to the community, Health Risk Fund played important role especially during COVID-19 pandemic. During this quarter, total of 1050 VOs were provided HRF. Cumulatively till December 2020, total of 49127 VOs received HRF.

#### 2. Solar Project

In Solar project, community owned and managed solar company called "JEEViKA Women Initiative Renewable Energy and Solution (J-WiRES) Private Limited has been formed with support from BRLPS. In this quarter, company has started the assembly and production of energy efficient LED Bulb of 9 Watt. J-WiRES with 25 workers as assembler, has produced 11000 LED Bulb and sold through the network of Solar Marts called "S-MART". In this phase of project, more than 261 solar shop called S-MARTs have been revived after the COVID-19 lockdowns to initiate the business activities. These S-MARTs are being run by SHG members. The J-WiRES company received small projects such as installation of 15-unit solar street light in Nalanda district.



#### 3. Cluster Facilitation Team

Cluster Facilitation Team (CFT) focuses on enhancing the quality of assets being created in villages under MGNREGA and thereby ensuring sustainability of rural livelihoods. JEEViKA is implementing the model in 25 blocks across 10 districts of Bihar. It aims to capacitate labours for their entitlements under MGNREGA. During this quarter 2788 labour groups were formed and more than one crore fifty two lakh seventy two thousand man days were generated.

Table 18: Progress under CFT

SI.	Indicator	Oct-Dec 2020	Total till Dec. 2020
1	Number of labour groups formed	76	2788
2	Number of VOs trained on MGNREGA	925	11629
3	Number of job cards given / re- issued to SHG members	5602	91403
4	Number of work demands registered	108112	1092823
5	Number of persons allotted work	98324	779052
6	Man-days generated for SHG labours	2064804	15272152
7	Wage payment MGNREGA labours (Rs. in Crore)	40.1	277.7
8	Incentives to MGNREGA VRP/Mate (Rs.in lakh)	31.2	248.1

CFT team during this quarter successfully facilitated the community for preparation of Village Poverty Reduction Plan (VPRP) and generated community demand for 40126 IBS under MGNREGA.

Table 19: Compiled IBS Plan of FY 2021-22

SI.	Particulars / Districts	Numbers	
1	Number of CFT blocks	25	
2	Number of Gram Panchayats	500	
	Individual Beneficiary Sche	emes	
3	Social Forestry	6816	
4	Pond	3159	
5	Soak-Pit	9444	
6	NRLM Structure	731	
7	Poultry Shed	3570	
8	Goat Shed	4578	
9	Cattle Shed	7754	
10	Vermi/ Nadep Pit	3584	
11	Other IBS	490	
	Total 40126		

#### 4. Social Audit

Social Audit Unit (SAU), an independent society under Department of Rural Development, Bihar conducts social audit of government programmes / schemes through community participation. This is being done to bring transparency in implementation of government schemes. As per the Standard Operating Procedure (SOP) of MoRD, GOI, Village Resource Person (VRP), a trained SHG members would conduct the social audit at Gram Panchayat Level. VRPs from JEEViKA are participating in social audit under this programme. Social Audit of MGNREGA, PMAY, PDS and LSBA programmes were conducted in 2201 Gram Panchayats against the plan of 2437 in previous quarter. For this a total of 1926 SA-VRPs were engaged for which total amount paid is Rs. 182.2

#### 5. Mukhyamantri Kosi Mulberry Pariyojana

The Mukhyamantri Kosi Mulberry Pariyojana is being jointly implemented by Industries Department, MGNREGA wing of RDD (Govt. of Bihar), Agriculture Department and JEEViKA in Saharsa, Supaul, Madhepura, Purnea, Araria, Kishanganj, Katihar& Bhagalpur districts.



Table 20: Progress under MukhyamantriKosi Mulberry Pariyojna till December 2020

SI.	Particulars	Achievement (Oct-Dec 2020)	Cumulative progress (till Dec. 2020)
1	Plantation till Date	0	4828
2	Number of farmers paid through MGNREGA	288	4537
3	Number of farmers benefited through irrigation facilities	0	1975
4	Rearing Kit provided including pump set	0	3150
5	Cocoon Production (quintal)	13.45	664.85
6	Cocoon Selling	13.45	664.85
7	PG formed	0	68
8	Chawaki Rearing Centre initiated	0	5
9	Rearing House money (no. of farmers received)	50	1013

Apart from the above-mentioned achievements, following new initiatives were undertaken in the quarter:-

- Reeling of mulberry silk cocoons in local reeling unit at Kishangani continued.
- Total 1.57 quintals of mulberry silk yarn produced in the local reeling unit.
- In collabroation with NIRD & PR, Hyderabad three days online training was organized on the Farmers Producer Company. In this taining all the mulberry intervention related staff, consultants and office bearers of mulberry PGs participated.
- Document finalized for the formation of mulberry Farmer Producer Company (FPC) and on the basis of this meetings organized at PG, block and district levels.

- The process of CA hiring for incorporation and registration of mulberry FPC completed and CA firm (M/s. Sachhidanand Choudhary & Co.) has been hired.
- Process of making rate banks for weavers who will weave mulberry silk was initiated.
- A total of 918 new farmers identified in Saharsa, their documents collected and proposed for final selection in DLMC meeting.

#### 6. Education Projects

#### a, i-Saksham

JEEViKA in partnership with i-Saksham is working on a pilot project on education in two blocks each in Munger and Jamui districts. The objective of this programme is to bridge the shortage of trained teachers and provide quality education to the children from marginalized section of the society.

Under this project, youths have been identified and trained as community edu-leaders under a fellowship programme. These edu-leaders are trained to run community learning centers and provide a minimum of 10 hours in a week for providing education support to the children at these community learning centers.

Key activities undertaken during the quarter are as mentioned below:

- Edu-leaders used abacus to teach children to place value system in mathematics.
- Children were taught shapes using Concrete Language Representation Abstract and Play method.
- A virtual session "Ground Speaks" was organized on 5th November 2020 to have an interactive session between edu-leaders, children and their parents.
- Children have completed 12 different projects on different topics under this initiative.
- Edu-leaders also encouraged self-learning by teaching over phone and involving care-givers in education of their wards, teaching mathematics online etc

#### b. 'Turn TheBus' Digital Classroom

JEEViKA and Turn the Bus started a pilot intervention to educate underserved students of Bihar. The intervention focuses on providing curricular education to students studying Arts subject from Bihar Secondary Education Board through online platform.

The pilot project is being implemented in East Champaran and West Champaran districts. Around 800 students of class 12 have become part of this initiative and are being benefitted. The students are being educated through technological platforms like youtube, personalized applications, quizzes etc. More than 400 videos on different topics (Arts subject) have been developed with support from education faculties from JNU, Patna University etc. The students can access these videos through available link any time and enrich their knowledge.

During this quarter, this initiative was scaled up in all 38 districts.

### Health, Nutrition and Sanitation

The Health and Nutrition strategy is centred on empowering women to bring about a change in practices related to health and nutrition at household as well as community level. The approach focuses on the implementation of a comprehensive behaviour change communication (BCC) strategy along with strategic interventions to build linkages with existing government led nutrition programs and JEEViKA's income support efforts, specifically promotion of Nutri gardens and livestock for better diet diversity.

#### 1. Family Diet Diversity Campaign

Family Diet Diversity Campaign (FDDC) was conducted in this quarter with an objective to sensitize SHG members on issues of malnutrition in newly born besides female between 15-49 years of age. Various activities like line listing of target households (Pregnant woman/ Lactating women/ Children in the age-group of 0-6 months and 6-23 months) were done. CM/CNRP and Health Sub-committee members also met with the critical households identified for creating awareness and to provide required support through home visits.



Food demonstration campaigns were organized at VO levels for promotion of dietary diversity in children between 6-23 months, pregnant and lactating mother. Till December 2020, food demonstration campaigns were conducted in 41,379 VOs. The campaign also raised awareness on exclusive breast feeding for children below 6 months and complementary feeding in children from 6 to 23 months to avoid stunting, wasting and underweight in children. Besides, promotion of nutri-garden and awareness on hand washing were also important part of the FDDC,2020 campaign.

Table 2021: Status on FDDC 2020

Details	Total	Participated
District	38	38
Block	534	534
CLF	1112	1,112
VO	63,494	41,379
Target HH	10,07,070	7,90,361

#### 2. Management Development Program for project staff

Health and Nutrition team with the support of PCI unit of Patna organised two Management Development Programmes (MDP) in this quarter (Zoom Application based). First MDP was organized on "Health and Nutrition" with the support of AIIMS, Patna. Duration of the course was 16 hours which covered the topics like first 1000 days: shaping children's future, HNS and livelihoods, ante natal care and birth preparedness, identify danger signs to save lives, understanding nutrition through life cycle, diet diversity in nutrition, new born care, breastfeeding, complementary feeding, disease identification and management in children, care for a healthy child: the preventive approach etc.

Second MDP was organized on the topic "Management and Leadership" with the support of XLRI, Jamshedpur. It was a 16-hour course which covered topics like setting the stage, clearing the space, communications: the definition solving a riddle, the leadership essentials: management versus leadership, power: the essentials of generic learning, multi-tasking and mindfulness for personal & professional excellence, the interpersonal communications framework: conflicts & perceptions, the one skill to master: balancing tasks & relationships, sources of power: influence attempt outcomes.

89 officials from JEEViKA participated in these two MDPs organized through online platform. The participants included District Project Managers, Manager-Health & Nutrition, SPM-H&N, PMs, YP-HN.

#### 3. Behaviour Change Communication (BCC)

One of the critical strategies for integration of Health, Nutrition and Sanitation Behaviors in the community is achieved through Behavior Change Communication (BCC) activities. The key BCC strategies include BCC module roll-out, campaigns, HSC strengthening, home visits to critical households identified and establishment of nutri-

gardens etc. The emphasis was on providing Modular training 1,2,4 and 5 among the SHGs. Module-wise training status is given in Table 22.

Twenty-two batches of Training of Trainers (TOTs) for staff (AC/CC) and HNS-MRPs were organized in this quarter in which 492 staff and cadre participated. 11 batches of TosT were organized on Module 1 in which 13 ACs, 74 CCs and 149 MRPs were trained and 11 batches of ToTs were organized on Module 21 which 18 ACs, 77 CCs and 161 MRPs were participated.

Cumulatively till Dec. 2020, a total of 1445 HN-MRPs, 4565 CNRPs, 67022 CMs 8,32,900 SHGs have been trained on different modules.





Modules	Progress (oct- Dec 2020)	Number of SHGs trained till Dec. 2020	Number of CMs trained till Dec. 2020
Module -1			
Session-1(linking HNS with Livelihoods)	39779	4,98,653	
Session-2 (Breast-feeding)	37071	4,78,631	45,205
Session-3 (Complementary feeding)	32624	4,65,421	
Session-4 (Maternal diet diversity)	30221	4,56,196	
Module -2			
Session-5 (Nutri-Garden)	35693	1,05,596	
Session-6 (Identification and Management of diseases)	27858	82,168	16,791
Session-7 (Disease Prevention among infants)	29276	72,258	
Module -4			
Session 12 (Sanitation BCC [Part 1])	49653	4,11,959	
Session 13 (Sanitation BCC [Part 2])	49136	4,05,207	
Session 14 (Sanitation BCC [Institution Building])	48607	4,14,201	33,538
Session 15 (Sanitation BCC [Toilet Technology])	49096	3,98,544	
Module -5			
Session-16 (Preventive measures of COVID-19)	412504	8,32,900	67,022
Session-17 (Improving Immunity during COVID-19)	540450	7,99,331	

#### 4. Sanitation

All 37 intensive blocks have been declared ODF and also verified as first level verification in SBM-G IMIS and more than 7 lakh toilets have been constructed in these blocks. Total amount of Rs. 605.6 Crore has been digitally disbursed to 5,04,744 HHs as encouragement amount for toilet construction in 37 JEEViKA intensive blocks. Geo-

tagging and payment process in these blocks are ongoing. Some LoB&NoLB IHHL are going on for geo tagging and IHHI incentive payment to Hhs

Table 23: Progress report on sanitation work in 37 intensive blocks

Particulars	Oct-Dec. 2020	Cumulative progress till Dec, 20
Number of IHHL constructed till 31st March,20 (After Base Line Survey)	45,043	7,06,963
Number of IHHL Geo Tagged	34,930	6,39,718
Number of beneficiaries paid against IHHL construction	20,869	5,04,744

#### 5. Swabhimaan

During this quarter, number of HNS activities were undertaken by adolescent girls between 10 - 19 years of age as mentioned below:



#### Awareness regarding COVID-19

Girls were involved in the awareness generation activities during the COVID-19 pandemic, by demonstrating proper steps of handwashing in the community, wearing masks, and also maintaining social/physical distancing during going out of the house.

#### Nutritional Garden

Altogether 129 Nutritional gardens were developed for the at-risk category girls and they were distributed with seed kits for the garden. The seeds basically were of green and leafy vegetables. The girls during the lockdown period used vegetables grown in the Nutri-garden to supplement their diet.

#### · Campaigns and rallies

During the months from October to December,2020 adolescent girls were involved in awareness rallies organized at the Village Organisation level for the community by





administering key messages linked to the importance of Infant and Young Child Feeding (IYCF) practices and also promoting the importance of nutrition among communities through placards with messages on the importance of food and dietary diversity and daily intake of at least five food out of ten food groups in their diet. The event was organized in all the 72 Village Organisations in Swabhimaan Project area.

#### Voter's Awareness Campaign

November, being the election month, the Adolescent girls in the higher age groups 18 to 19 years were involved in sensitizing community members on right to vote. It was a Pre-Election Vote's Awareness Campaign (PEVAC) organized in all 72 VOs under Swabhimaan project area.

#### 6. National Resource Organisation (NRO)



Health and nutrition theme has participated in workshop and interacted with SRLMs Sikkim, Mizoram, Tripura, Arunachal Pradesh, Uttrakhand, Himachal Pradesh and Madhya Pradesh for preparation of operational strategy of the project to work as NRO on FNHW. 3 teams from JEEViKA visited Sikkim, Himachal Pradesh and Uttarakhand to conduct need assessment survey and field visit to know the actual condition of FNHW activities. Policy for selection of FNHW external- CRPs, Trainer CRPs and Community-PRPs was approved. For the first phase, 6 districts have been selected for identification and selection of for FNHW CRPs.



# Lohiya Swachh Bihar Abhiyan

Lohiya Swachh Bihar Abhiyan (LSBA) is a mission mode programme comprising of the centrally sponsored SBM-(G) and state sponsored LohiyaSwachhta Yojana (LSY) for ensuring universal sanitation coverage in Bihar. LSY is a fully State funded initiative which intends to cover households not factored under SBM-(G).

#### 1. IHHL construction

The state has been declared ODF in 2019. However, there are households which could not construct IHHL due to certain reasons. With an objective that toilets are available for all HHs, the project identified such households having no toilet and is supporting in construction of IHHL of those households. During this quarter, IHHL of around 68, 000 were constructed.

Table 24: Progress on IHHL construction on IMIS as on 31st December - 2020

Parameter	Performance in Oct-Dec 2020.	Cumulative	
IHHL Construction	0,68 Lakh	1.29 Cr (SBM-G,	
L Constituction	0.00 Lakii	LOB & NOLB)	
IHHL Coverage	100%	100%	
IHHL Payment	120640	8349201	
Geo-Tagging	0.53%	82.31%	
ODF Declaration	100%	38691	
ODF verification	0	37317	

#### 2. ODF + Baseline Survey

The Ministry of Drinking Water and Sanitation emphasized on the need of conducting a survey throughout the width of all states to gauge the assets generated during the implementation of Swachh Bharat Mission. In Bihar, Open Defecation Sustainability Survey was conducted to assess the community assets to devise careful planning and implementation of Solid Liquid Resource Management in 38691 villages across 38 districts. The survey was conducted through an ODF-S application with meticulous

planning, training of enumerators, orientation at state, district, block and panchayat levels and effective concurrent monitoring. This task was achieved through engagement of more than 5397 enumerators across 38 districts and the survey data was revalidated and tracked through global positioning system. With strenuous joint efforts of the team a total of 37, 123 revenue villages were covered till December 2020.

#### 3. Capacity building

Trainings on ODF-S and SLRM were conducted massively in which District Consultants, Coordinators, Block Coordinators, resource persons participated. More than 300 participants were trained on different components of ODF-S including importance of community hygiene, IHHL usage and utility, CSC, Retrofitting, toilet technology, plastic waste management, segregation of waste and composting, SBM-II guidelines etc. during this quarter. The online training were conducted with the support of technical partner UNICEF. The training were designed to discuss the key deliverables, develop basic understanding on topics, and share practical examples and proper strategies to plan model villages.

#### 4. Community Toilet

In villages/GPs where there is non-availability of land in families/households especially in Mahadalit Tolas/poor families, community toilets can cover the sanitation needs. LSBA has prepared a model with specification to construct two community toilets in each GP so that districts can construct community toilets in all such habitations where land is an issue.

 SI.
 Particulars
 Progress

 1
 Total CSC Target 2020-21
 16500

 2
 CSC Under Construction
 4331

 3
 CSC Completed
 5857

 4
 Cumulative CSC constructed in FY 2020-21
 10188

Table 25: Status on Community Toilet Construction

#### 5. IEC ACTIVITIES

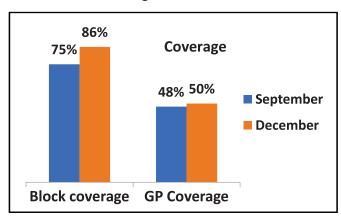
#### • 'Swachh Gaon-Hamara Gaurav' campaign

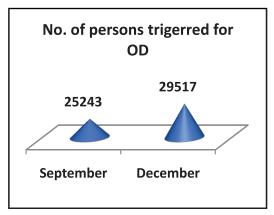
In order to sustain the Open Defecation Free behavior of the communities, 'Swachh Gaon-Hamara Gaurav' campaign was initiated in the month of September 2020. One week of each month is dedicated to a slew of activities in each gram panchayat of the state with special focus on morning and evening follow-up by the Swachhagrahis and Nigrani Samitis to discourage open defecation.

However, due to the Model Code of Conduct coming into effect in the wake of assembly elections, the campaign could not take place in this quarter. For the month of December, the campaign was carried out between 01st – 7th December 2020 across the state. Approximately ten thousand Swachhagrahis came out as torchbearers of this campaign and triggered the communities.



Progress of Swachh Gaon Hamara Gaurav campaign

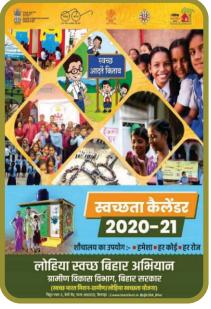




To promote participatory communication, various activities like RatriChaupal, SwachhtaShapath, Candle Light Procession, painting and essay writing competitions for children were also organized in different districts during the campaign period.

#### 6. Distribution of 'Swachhta Calendar'

With a motive to promote Covid-appropriate behavior, eighty thousand Swachhta Calendars have been distributed across all the government schools of the state. Each page of the calendar is adorned with different illustrations, highlighting different facets of sanitation such as regular use of toilets, handwashing and use of mask during ongoing pandemic.







### 7. ODF Plus: SOLID LIQUID WASTE MANAGEMENT ACTIVITY

Safe water, sanitation, and hygiene are fundamental to human development. Swachh Bharat Mission-(Gramin) is to ensure that the open defecation free behaviors are sustained, no one is left behind, and that solid and liquid waste management facilities are accessible, The Mission is moving towards the next Phase-II of SBMG i.e ODF-Plus. ODF Plus activities under Phase-II of Swachh Bharat Mission-(Gramin) will reinforce ODF behaviors and focus on providing

interventions for the safe management of solid and liquid waste in villages.

Open defecation free and clean villages with a higher purpose i.e. improving general quality of life and realizing the health outcome of sanitation. Thus, rural waste management would be the next logical step to leverage the social capital created during the ODF process.

The intervention of rural waste management demands a thorough village level planning and systematic intervention. The task is multi-sectoral. Therefore, proactive dialogue and convergence and coordination among the local actors including functionaries of different departments such as SWSM, PHED, RES, and Agriculture, etc. are essential.

LohiyaSwacch Bihar Abhiyan (LSBA) has initiated interventions for supporting the districts/blocks in the planning and implementation of Solid and Liquid Waste Management (SLWM) activities.

Continuing with the ODF+ activities initiated in the third quarter, LSBA provided the virtual training to all Sanitation Supervisors, Block Coordinators & District Coordinators on Sanitation & implementation of SLWM project at Gram Panchayat.

Key highlight of the ODF Plus intervention in the quarter are as mentioned below:

- 1. Field visit in implemented Gram Panchayats for monitoring and technical support.
- 2. Orientation to Gram Panchayat Implementation Unit for construction of Waste Processing Unit in implemented Gram Panchayats.
- 3. Review meeting of DC-SLWM, BC and Sanitation Supervisor on SLWM ongoing activities.
- 4. Provide the training to all DC-SLWM and Sanitation Supervisor on preparation of New SLWM Action Plan.
- 5. Online orientation to new DC-SLWM and block coordinators, conducted by technical partner-UNICEF on SLWM.

# Satat Jeevikoparjan Yojana

SJY: A unique graduation approach model

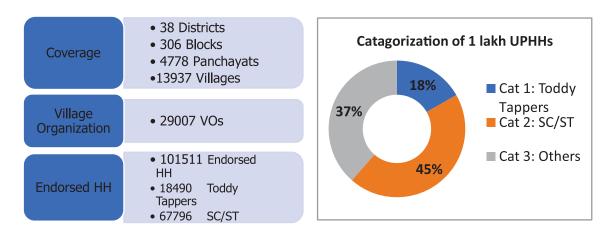
The SJY follows internationally accepted "Graduation Approach" for graduating ultra-poor households out of vicious cycle of poverty. The ultra-poor graduation approach is a targeted, time-bound sequenced intervention that combines livelihoods asset transfer, access to financial services, consumption support, training and social integration. Graduation approach is a holistic approach; each ultra-poor household is being supported with a series of services for over 24 months. The graduation approach places ultra-poor households onto a ladder of sustainable economic self-reliance by ensuring social and financial inclusion through access to saving groups and financial literacy.

SJY is using the community-based approach for scaling up the graduation programme which is also one of the unique characteristics of SJY programme. JEEViKA's strength of expertise in developing community cadres is being harnessed. The Village Organisation as well as a pool of community cadres (Master Resource Person) is the primary implementing bodies of SJY providing series of services and handhold support to ultra-poor households to bring them out of poverty.



#### 1. Identification of Ultra Poor Hhs

The target of identification and endorsement of one lakh ultra-poor household was completed in previous quarter. A total of 101511 ultra-poor households have been endorsed across 306 blocks. Also, the Government of Bihar has decided to increase the target households to 1, 50,000. It has been planned to conduct two more endorsement drives to achieve the new target.



#### 2. Training of UPHHs on Confidence Building & Enterprise Development

Under SatatJeevikoparjan Yojana, it requires intensive approach and engagement with each household. Two types of trainings are conducted to build confidence & enterprise skill of the identified ultra-poor Hhs.

#### i. Training of identified HHs on Confidence Building

The Confidence Building (CB) training is provided by Master Resource Persons during HH visit and group meetings before micro- planning. The confidence building training is essential to encourage and motivate UPHHs to select feasible livelihood generating activities to come out of poverty trap. Confidence Building training was provided to 11497 HHs in this quarter and cumulatively till December 2020, a total to 86058 HHs have been provided confidence Building training.

### ii. Training of identified HHs on Confidence Building and Enterprise Development

Confidence Building and Enterprise Development (CBED) training focuses on motivation and promotion of ultra-poor households to establish enterprise. This training also provides basic enterprise development & risk management skills. In order to complete the training of target households under SJY, a total of 236 ACs / CCs / LHSs have already been identified from different districts and developed as resource pool to conduct CB&ED trainings at District /Block levels.

A dedicated pool of 1894 CRPs has been identified and trained to provide 3-day non-residential training to the UPHHs. For easy delivery of CB&ED training to ultra-poor households, the CRPs are provided with two flipcharts on confidence building and enterprise development for better understanding of UPHHs.

Table 26: UPHH Households Training Status

SI.	Training Type	Progress (Oct- Dec. 2020)	Cumulative Progress (till Dec. 2020)
1	Confidence Building (CB)	11497	86058
	Confidence Building Enterprise Development (CB&ED)	38658	52125
3	CB&ED Refresher	563	3435

#### 3. Livelihood Financing Status

#### i. Special Investment Fund (SIF):

The special investment fund fulfils the initial capitalization requirement and basic requirements of ultra-poor HHs. The special investment fund is a one-time grant of Rs. 10,000 which is transferred to the endorsed household account by village organization through cheque. Special Investment Fund was provided to 7787 households in this quarter and cumulatively till December 2020, a total 67351 households have been provided SIF.

Cumulatively, a total of 2587 MRPs deployed in the Panchayats completed the participatory livelihoods micro-planning process for 74561 endorsed ultra-poor households

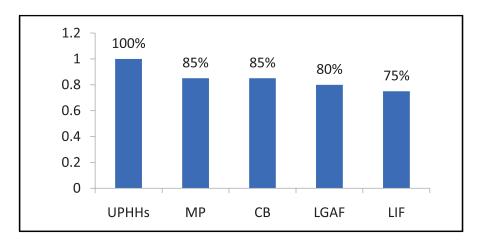
#### ii. Livelihood Investment Fund (LIF)

The project provides Livelihood Investment Fund amounting between Rs. 60,000 and 1 lakh in 3-4 tranches to the targeted household for asset creation. The Master Resource Person completes the participatory livelihoods micro planning process of endorsed ultra-poor households, based on the micro-plan approved by VO, for each beneficiary. Procurement committee along with MRP and the ultra-poor household procures the asset through community procurement process. Around 68% of the households have selected Micro-Enterprise, 31% have selected Livestock (Goatery, Poultry, and Dairy) and 0.5% Agriculture as alternate source of livelihood under SJY.

The 1st tranche of Livelihood Investment Fund (LIF-I) has been transferred to 17751 households and cumulatively till December 2020, a total 75615 households have been provided LIF.

#### iii. Livelihood Gap Assistance Fund (LGAF)

The livelihood gap assistance fund is the consumption support fund which is provided to each endorsed household in order to fulfil consumption need of household in the initial stage until the alternate livelihood selected by them starts earning profit. MRPs help the household in opening savings bank account and VOs transfer the Livelihood Gap Assistance Fund through cheque to respective households. Under Livelihood Financing component of SJY, VOs provides gap assistance fund for initial period of 7 months (Rs. 1000 per month). In this quarter, 21842 ultra-poor households were provided livelihood gap assistance fund from Village Organizations and cumulatively till December 2020, a total 81244 households have been provided LGAF.



#### Livelihood financing status of Endorsed UPHHs

#### 4. Capacity Building of MRPs under SJY

Master Resource Persons are front line cadres to provide handhold support to the endosred ultra-poor househlds. In this quarter, 213 new Master Resource Persons were selected and cumulatively till December 2020, a total of 2802 MRPs are working across the Blocks.

SI.	Modular Training	Progress (Oct- Dec. 2020)	Cumulative Progress (till Dec. 2020)	
1	Module-1 (Induction & Enterprise Selection)	282	2740	
	Module-2 (Enterprise Development and SJY Books of Records)	1453	2259	
3	Module-3 (Operation Management Course)	303	708	

Table 27: Status on Modular training to MRPs

#### 5. Capacity Building of Staff under SJY

- 38 SJY Nodals and approximately 250 BPMs were oriented on enterprise establishment drive through webex in two batches to initiate asset transfer drive of 5 days for establishing enterprise and procure livestock in drive mode.
- One day orientation was organized for 38 SJY district nodals through zoom on livestock procurement format to procure livestock during the establishment drive.
- 38 SJY Nodals and approximately 250 BPMs were oriented on household CB&ED training in this quarter. Also, 1894 CRPs were given TOT to provide HH CB&ED training to the endorsed HHs in drive mode.
- One day non-residential orientation of Regional Coordinators on SJY was completed in this quarter.
- 38 SJY Nodals were oriented by PCI on importance of Health and Nutrition intervention for SJY households.
- SJY Nodals were oriented on new Finance & Utilization module, HH capacity building module and MRP Activity Module. Further, all the MRPs also got oriented on MRP Activity module by the District Nodals.

#### 6. Design and Development of new Modules in MIS

#### i. Finance & Utilization Module

In order to capture Finance and Utilization details of HHs New Finance Module and HH Capacity building Module have been developed. Finance Module has been developed in two parts, 1st part is the new sanction module and 2nd part is Utilization Module. In Sanction Module, HH wise sanction & Utilization amount in LIF, LGF and SIF has been captured. Under drill down report section, district / block / household-wise sanction and utilization details with total sanction amount, total utilized amount and balance amount has been developed. VO-wise sanction and utilization report has also been enabled for monitoring of utilization of fund at VO level.



#### ii. HH Capacity Building Module

About 52,000 HHs have received CB&ED training and about 3,500 HHs received refresher training by SJY Resource Pool Trainers and CRPs.

#### iii. MRP Activity Module

For Monitoring of daily work performed by MRPs, MRP Activity Module has been rolled out in Field Reporter Pro App. New indicators on Physical data entry on MRP Honorarium have also been added.

#### iv. Digitization of Micro Planning

During this quarter special attention was paid to digitize the micro planning by MRPs after training. 17550 new Micro planning have been entered in SJY MIS by MRPs.

#### v. HHs mapping with MRPs and Roster creation

About 80% HHs have been mapped with HHs and Roster for visit has been created in MIS.

#### vi. Development of quidelines and digital content

MRP Finance & Utilization Module, HH Capacity building Module and MRP activity guidelines has been developed and shared with team. Small Video regarding SJY Books of Records and Daily Books have also been developed.

# Resource Cell



#### 1. BRLPS as NRO for FNHW intervention for other SRLMs

BRLPS has been designated as National Resource Organization (NRO) for providing services to other SRLMs on Food, Nutrition, Health and Wash interventions. A budgetary outlay of Rs. 55.72 lakh has been approved for the FY 2020-21.

#### 2. FNHW support to Sikkim SRLM

BRLPS is supporting Sikkim SRLM for implementation of Food, Nutrition, Health and Wash interventions. A team of 4 officials from BRLPS visited SRLM Sikkim from 5th to 12th November 2020. They visited 2 blocks in two districts and undertook following activities:

- Conducted a three days "Training of Trainers" for Staff (DPM, APM & BPMs) on FNHW.
- Facilitated and supported the SRLM in identifying the components of FNHW for implementation.
- Facilitated the SRLM team in identifying the strategy and developing Standard Operating Procedure for the state.
- Customized and developed the Training Module/materials.
- Identified the input services and support from NRO under MoU for FNHW.

#### 3. FNHW support to Uttrakhand SRLM

Uttrakhand SRLM required from BRLPS for NRO support on FNHW. In this regard, four officials from BRLPS (PM-RC, PM-HNS, along with thematic manager and consultant) visited Uttrakhand from 19th – 23rd December 2020. The objective of the visit was to understand the requirement of SRLM, prepare operational manual, plan detailed activities / action plan, MoU etc.

#### 4. External CRPs Payment & UC Submission

BRLPS received Rs.18 Crore from UPSRLM (Uttar Pradesh) for settlement of payment to external CRPs provided support to UPSRLM previously. This amount has been disbursed to districts of Gaya, Muzaffarpur, Purnea, Nalanda and Madhubani for disbursement among external CRPs.



# **Project Management**

### I. Knowledge Management and Communication

JEEViKA's communication vertical enhances and promotes the image through strategic communication. It fosters innovations and synergies across and outside JEEViKA by facilitating effective exchange of ideas and information. It aspires to maintain consistency between all external communications, facilitated knowledge sharing, employee engagement and ensured brand consistency of the organization.

### A) Competency Enhancement program

#### Orientation on CGRM

Community Grievance Redressal Mechanism (CGRM) is a platform to address the grievances of the community members and provide them with satisfactory solutions in a transparent manner. This has been rolled out in the entire state. In this regard, the community has been made aware through leaflets and flex as in the CLF offices. The community members have been trained about the processes in their respective CLFs by the state mentors and Communication Managers of the district. Refresher trainings of CGRM committee members and Grievance Redressal Officer (GRO) at the block and district levels were conducted during the quarter. Addressing the issues arising in the process and facilitating the GROs to update the record on the web portal of CGRM.

#### Training on Mobile Vaani

A 3-day residential training on Mobile Vaani was conducted in Rajgir, Nalanda from 17th to 19th December, 2020. The training was organized with the objective to capacitated staff on effectively developing content strategy, formats and suitable content with reference to Interactive Voice Response System (IVRs) communication. JEEViKA Mobile Vaani (MV) is a mobile-based voice



media/information platform for SHG members whereby SHG members listen to the content and also create their own content through. Interactive Voice Response System (IVRS). JEEViKA Mobile Vaani has been envisioned as a sustainable, technology-based solution addressing the problem of last mile information distribution among rural populations. The voice-based nature of the system helps jump illiteracy barriers without the need for the users to own smartphones or internet connection – a simple voice call is all that it takes to access the system.

#### B) Events

#### Global Hand-washing Day

In the event of continuing situation of global pandemic and the importance of practising hygiene 'global handwashing day' was observed on 15th October,2020. The community members, across the project area participated in different events. JEEViKAdidis in their CBOs, pledged to inculcate the habit of propre hygiene and fight against the global pandemic COVID-19.

#### JEEViKA Mela in Madhubani

On the occasion of Diwali and Chhat festivals, women entrepreneurs of Rajnagar, Madhubani organized a fare showcasing their products and resonating with the vibration "Vocal for Local". This 2-day fair had handcrafted products like the clay pots, Madhubani painting masks, cloth toys, bangles and alike.

#### Pico projector distribution

To create awareness and disseminate knowledge digitally, Pico projectors have been procured and distributed in the districts. In the trainings at the block levels, picoprojectors fare being used for teaching digitally.

#### Nasha Mukti Diwas

26th November in Bihar is observed as Nasha Mukti Diwas. This year on 26th November, 2020 SHG members conducted rallies, meetings at CBO levels and oath taking; highlighting the adverse impact of alcohol in family.

#### C) Publications & Media

During this quarter, Knowledge Management and Communication team published 3 Newsletters- Issue 41,42 and 43. Besides, 3 videos on SatatJeevikoparjan Yojana were produced during this quarter highlighting the impact of the project on the beneficiaries. The livelihood activities undertaken by the ultra-poor households brought positive changes in their social and economic life.

#### Community Newsletter

JEEViKA's community newsletter, capturing stories of women and CBOs has been launched. The community newsletter meant for distribution in CBOs and making other women aware about JEEViKA exceptional performance of JEEViKADidis. The stories are read out in the CBOs motivating other members and encouraging them to take up activities in their areas. The community newsletters are being published every month in the districts and circulated in the CBOs. It is being carried out with a dedicated team of content coalition, who create a pool of stories and cases that are compiled for publications in all editions.

#### D) Campaigns

#### Gram Panchayat Development Program

Under this program, primarily all the tasks related to Mission Antyodaya were completed. 143 questions on 29 sub-heads falling under the category of Gram Panchayat were collected digitally through the mobile application by the cadres and uploaded on the Mission Antyodaya website. All the collected documents after verification by the concerned BPM were presented.

#### Atma Nirbhar Bharat Abhiyaan

To make the community self-reliant, AtmaNirbhar Bharat Abhiyaan, an initiative of the government of India, JEEViKAdidi's were made aware of the various activities that can be undertaken. As part of the campaign women were educated on the various banking services rendered by the government for availing credit to take up new interventions. The community was also educated on the services rendered by the government, the entitlements that they are eligible for and which should be availed. The campaign was carried out in all the blocks of Bihar; and women in their community owned institutions were educated on the services and encouraged to take up new livelihood activities to become self-reliant.

### **II. Management Information System**

#### A. Mobile Applications for SHG – HNS

It is a multi-layered application designed to enter data and monitor SHGs, VOs and CLFs at Block and District levels. This application has been developed to capture details of session-wise HNS modular trainings of SHGs by Community Mobilizers. The captured training details are verifiable at VO and CLF level users. This application has

the facility to capture the trainings conducted by cadres, payment disbursement of cadres and validation of MRP data related to their random visit in SHGs, VOs and HHs by CLF user.

#### B. Receipts - payment entry and fund-wise analysis report

This module has been added in Audit module. In this applications, CLF/VO wise financial details for each accounting heads under receipts and payments are captured. Opening balance of each accounting heads as well as financial year-wise receipts and payments details are captured for each of the accounting heads. Accordingly, fundwise reconciliation reports are being generated.

#### C. Backyard ePoultry Intervention (Under development)

This application has been developed for Livestock theme for capturing the processes of Backyard poultry interventions. This Application has two main modules.

- a. Poultry Full Cost Model (PFCM)
- b. Integrated Poultry Development Scheme. (IPDS)

Poultry full cost model (PFCM), there is a concept of Mother Units which would consist of one or more PGs. Integrated Poultry Development Scheme works on PG model. The purpose of this application in PFCM is to first create a master data-base of Mother Units from existing CBO MIS Data-base. Next step is to create a master database for PG details which are also collected from existing CBO MIS Data Base and can edit PG basic details in this application. Then, Mother Unit can be mapped with PGs. After this, members will be mapped to SHGs. Once all the previous step will be completed Mobile user will be generated for data entry purposes. While creating mobile user at a block level, their device will be registered with IMEI number at the same time.

This app has three level of users

- 1. **District level users:** They can create block level users and can view reports.
- 2. Block level users: They create mobile app user and map its device IMEI number to its login credentials. Also, the mapping of Mother Units, PGs and members can be done at this level.
- **3. Mobile App Users:** They can capture data using its mobile app and save it to server.
- **4. Development Environment for Mobile App:** Android Studio (Java) and SQL Lite Database.

#### For this web application, two mobile apps. has been developed namely:

- a) ePoultry-PFCM
- b) ePoultry-IPDS

#### URL for downloading this mobile app:

- a) http://223.31.219.186/epoultry/mobapp/ePoultryPFCM.apk
- b) http://223.31.219.186/epoultry/mobapp/ePoultryIPDS.apk

#### Processes captured in the mobile applications are

- 1. Batch creation at Mother Unit.
- 2. Batch Monitoring at Mother Unit.
- 3. Batch Monitoring at Household level.
- 4. Capturing of Household Income.

In IPDS application, Batch monitoring at Mother Units is not captured.

Several Reports have been developed for tracking and monitoring the progress of process and entry.

#### **Web Application Reports**

- 1. Monthly Progress Report.
- 2. Monthly Intervention Coverage Report.
- 3. Rearing Cycle Status.
- 4. Poultry production and HH Income Generation.

#### **Mobile App Reports**

#### Reports for both (PFCM and IPDS).

#### Reports for mobile users to view all the uploaded data on to server are.

- 1. Batch Creation Report.
- Batch Monitoring Report, (Excluded in IPDS app application).
- 3. Household Batch Report.

#### 4. Household Income Report.

## D. Development of AADHAR Verification API and updation in AADHAR Application

#### a. AADHAR Verification API

As per the mandate from NRLM, aadhar data is being captured. API has been developed during this quarter. Initially, Aadhar data was verified using Aadhar number and Aadhar name of the members. But using new API details are verified based on verification of Aadhar Number, Age, Name and Gender of the member.

#### **Development Environment Used in Web Application:**

Back end: Oracle is used to develop backend by using Oracle, a database is designed and developed.

Front end: MS Visual Studio 2010 is used to develop the front end for this application.

#### b. Aadhar Capturing Application

#### Purpose

The main purpose of this application is to capture Aadhar data of members, using mobile app and web application and then validate those data from UID server. Using

Web application user can manually enter Aadhar data, but using mobile app users can capture data by Entering data in the form or can scan Aadhar QR code.

Web link: http://223.31.219.186/capacitybuilding/index.html

#### **Download Link for Mobile App:**

http://223.31.219.186/capacitybuilding/mobapp/capcitybuildingV1.apk

#### The main features of web application are

- 1. Creating district and block level users.
- 2. Create Cadres Login and mapping them to different SHGs.
- 3. Cadres has role to capture Aadhar data by scanning QR code of Aadhar Card (Using Mobile App) or by manual typing Aadhar details in the Aadhar Data Entry Form (Using Mobile or Web Application).

#### Reports are developed for Monitoring the Aadhar Entry & Validation Status.

- DELAYED Aadhar status report- This report shows the count of 'Saved',
   'Entered', 'Validate', 'Invalid' Data of member's Aadhar data district-wise. On
   clicking on District name same information can be seen block-wise of that
   district. User can see name of CM along with Aadhar Data on clicking the invalid
   column data.
- 2. All Aadhar Data Report- This report shows the same information as mentioned above. Only difference is, here user can filter the data base on district name, or block name or village name.
- 3. Phonetic Matched Aadhar Status Report. This shows the same information but data is filtered on the basis of phonetic matched of first name of members.
- 4. Phonetic Mismatched Aadhar Status Report. This shows the same information but data is filtered on the basis of phonetic mismatched of first name of members.

#### E. Disciplinary Cases Monitoring System (DCMS)

This application is to track where and from how long the cases of employees at district level or state level are pending. It has the following features:

- a. Entry of disciplinary case on behalf of an employee.
- b. View the case status.
- c. Change the case status.

#### F. Advance and Expenditure Monitoring Platform

In this, weekly transaction will be uploaded DPCU-wise and Project-wise. Once the transactions are uploaded, then authorized user can see and track the transaction at both levels. District user can see and track only their district transaction. Admin can see and track all transactions of all districts and also can authorize to a new user.

#### G. Add on modules in existing Applications

#### a. Fund Tracking Systems

Addition of new page at block level through BPM login to capture previous fund disbursement details. At the same time, a popup screen has been incorporated in fund requisitions page for showing CBO wise previous fund disbursement requisitions. Changes have been done in PFMS input sheet 1(vendor verification sheet) as well as PFMS input Sheet 2 (vendor payment detail sheet). New report for Requisition status has been added in CEO, CFO and DPM level login.

#### b. Bank Sakhi Tracking System

Couple of changes have been incorporated in Agent Ranking report and Agent Ageing reports. Graphical reports have been modified accordingly for all the components viz. Number of Transactions, Volume of Transactions, Agent Commissions etc.

#### c. Cadre Honorarium Payment

Several changes have been made in CLF and VO-wise honorarium payment pages. Multiple reports have been incorporated viz. dashboard reports, district-wise summary and detailed report, block-wise summary and detailed report, VO & CLF wise summary and detailed report as well as Calendar year- wise summary and detailed report.

#### d. Grievance Module in Performance Appraisal Application

This module captures Grievances of BRLP staff related to Performance Appraisal. User can login and click on the grievance menu. This page displays indicators wise grading given by supervisor1 and supervisor2 and also displays the final Grade and the employee can write point-wise grievances with which any three documents can be uploaded. All the grievances reports can be viewed in the Admin login for further processing.

#### III. PROCUREMENT

#### 1. CONSULTANCY SERVICES

- Contract has been signed with M/s Indoempower Services Pvt. Ltd. for as Technical Support Agency for establishment Rural Retail Mart/Grameen Bazaar.
- Shortlisting has been completed for hiring of agency for providing Technical Assistance in Strengthening Bank Sakhi Programme of BRLPS under NRETP.
- Request for EOI was published in newspapers for hiring of agencies for "CBO MIS" and "ERP based MIS"
- Request for EOI was published in newspapers for hiring of Technical Support Agency for Handicraft Cluster Promotion under NRETP.
- RFP for the assignment named "Hiring an agency for Process Monitoring of BRLPS under NRETP" was evaluated and communicated to the selected agency for technical negotiation.

 Shortlisting was completed for hiring of agency to develop Centralized Performance Monitoring System for Rural Retail Shop and Didi-ki-Rasoi. RFP is to be issued shortly.

#### 2. GOODS/WORKS/NON-CONSULTING SERVICES

- Contract has been signed with Patna Offset Press for printing and supply of VO Books of Records.
- 04 contracts have been signed for printing and supply of SHG Books of Records.
- · Purchase order was issued for SJY Flip charts.
- Purchase order was issued for printing and supply of CHC booklet following due procurement process.
- Purchase order was issued for printing and supply of FPC Booklet following due procurement process.
- Purchase order was issued for printing and supply of FPC Training module through proc.
- Evaluation for hiring of Data Centre Services was completed. Letter of acceptance would be issued in 1st week of January 2021.
- Evaluation has been completed for printing and supply of CLF BoR.

#### 3. Contract created on GeM

• Order has been created for supply of A4 papers on Gem.

#### IV. HUMAN RESOURCE DEVELOPMENT



#### 1. Recruitment

A total of 2896 staff for the positions of Block Project Managers, Area Coordinators, Community Coordinators, Livelihood Specialist, Accountants, Office assistance and Training Officers joined in this quarter. For the cases on hold, a committee has been formed to resolve the issues.

Table 28: Position-wise recruitment of staff

		Number of candidates								
SI.	Name of Position	Called for joining	Joined	Taken extension	Rejected	On hold	Absent	Resigned	Absconding	Dropout
1	Block Project Manager	77	59	10	4	2	1	0	1	0
2	Area Coordinator	535	428	24	20	15	43	3	2	0
3	Community Coordinator	1952	1798	45	9	3	69	15	13	0
4	Livelihoods Specialist	215	168	16	0	1	25	4	0	1
5	Accountant (Block Level)	321	197	28	20	38	34	2	2	0
6	Office Assistant (Block Level)	351	219	29	10	26	58	5	4	0
7	Training Officer	41	27	4	1	1	8	0	0	0
	TOTAL	3492	2896	156	64	86	238	29	22	1

#### 2. Performance Appraisal

Performance appraisal for the year 2018-19 has been rolled out through online mode for all the staff of BPIUs, DPCUs and SPMUs.

#### 3. Disciplinary and absconding cases

A total of 7 disciplinary cases were received during the quarter which have been processed and put up for decision.

#### 4. Right to information

A total of 56 Right to information requests were received and replies to all of them were provided.

#### 5. Medi-claim

134 Medi-claim Bills were submitted for reimbursement and have been settled.

#### 6. Full and final settlement

Full and Final Settlements of 25 separated employees were settle and 30 cases have been processed and submitted to Accounts Section. 17 cases returned from Account Section during the quarter.

#### 7. Manpower Status

A total of 2896 new staff joined JEEViKA for 7 positions in this quarter. Total manpower status of JEEViKA stands at 7956 till Dec. 2020.

Table 29: Consolidated Manpower Status

SI.	LIMITe	UNITs Total sanctioned		Status till Progre		during	Status till
SI. UNITS		position	Sep. 2020	Staff joined	Staff Left	Dec. 2020	
1	SPMU	426	149	0	0	149	
2	DPCU	954	788	27	8	807	
3	BPIU	8544	4407	2869	274	7002	
	<b>Grand Total</b>	9924	5344	2896	282	7958	

#### V. Finance

- 1. IUFRs up to 31st of December 2020 for BTDP/ NRLM and NRETP of FY 2020-21 has been submitted to the World Bank and MoRD.
- 2. Claim pertaining to BTDP up to 31st of December, 2020 has been uploaded on the site of CAAA. Total of Rs 1121.88 crore against the claim up to 30<sup>th</sup> of September, 2020 has been reimbursed so far.
- 3. Internal Audit for 2<sup>nd</sup> quarter of FY 2020-21 has been completed at DPCUs and SPMU level. Audit of 3<sup>rd</sup> quarter has been started and is under process. Audit compliance upto 2<sup>nd</sup> quarter has been received.
- 4. Statutory Audit for the Financial Year 2019-20 has been completed and the audit report has been submitted by the auditors. Audit compliance have been submitted.
- 5. Transactions through PFMS portal under the project NRLM/NRETP has been made operational across the Districts.
- 6. Operationalization of child/parent Account:
  - (I) The Parent-Child accounts are operational in all the 38-DPCUs under NRLM & BTDP. The limit regarding availability of bank balance for making expenditure at DPCUs /SPMU levels from Child Accounts for the Financial Year 2020-21 has been set and communicated to all the DPCUs, the Banks & all other concerned.
  - (ii) Parent-Child Accounts under NRETP are operational in 18 DPCUs. The limits regarding availability of bank balance of DPCUs and SPMU Child Accounts have been set and accordingly communicated to the Bank & concerned DPCUs.

Table: Financial achievements under different Projects during Oct. to Dec. 2020

SI.	Name of the Scheme	Allocation for the FY 2021-21	Expenditure during the period FY 2020-21	Cumulative expenditure till Dec. 2020 (Rs. In crore)
1	NRLM	914.03	73	414
2	BTDP	423.4	122.61	272.61
3	NRETP	72.24	46.11	90.74
4	SJY	150	16.5	60.5
	Total	1,559.67	258.22	837.85

## **PROGRESS AT A GLANCE TILL DECEMBER 2020**

Particulars	Progress
Social Mobilization and Inclusion	
Number of Self- Help Groups formed	1026932
Number of Village Organizations formed	62363
Number of Cluster Level Federations formed	1124
Financial Inclusion	
Number of Self-Help Groups having bank A/c	895847
Number of Self-Help Groups credit linked (1 <sup>st</sup> +2 <sup>nd</sup> +3 <sup>rd</sup> ) with banks	1138746
Amount of credit linkage (Rs. In crore)	13871.37
Livelihoods Promotion	
FARM	
Number of SHG HHs undertaken wheat cultivation (SWI, zero tillage & seed replacement)	695133
Number of SHG HHs involved in Kitchen Garden	1005217
Number of HHs involved in vegetable cultivation	478610
LIVESTOCK	
Number of Poultry Mother Unit	609
Number of beneficiary part of Poultry PG	181292
Number of Dairy PGs(DCS+MPP)	1024
Number of HHs part of Dairy intervention (DCS+ Company+ Animal Camp)	67810
Number of Goat PGs	738
Number of beneficiary part of goat PG	29035
NON-FARM	
Number of Producer Groups formed in non-farm activities	548
Number of HHs linked with Producer Groups	35070
JOBS	
Number of youths trained (DDU-GKY,RSETIs)	279295
Number of youths placed/settled (DDU-GKY,RSETIs,Job fair)	315454
Vulnerability Reduction	
Number of VOs involved in Food Security intervention (FSF)	44105
Number of VOs involved in Health intervention (HRF)	49127
Lohiya Swachh Bihar Abhiyan	
Number of Individual Household Latrine constructed (in crore)	1.29
Number of villages declared ODF	38691



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